



## Project Control: Integrating Cost and Schedule in Construction

By Wayne J. Del Pico

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The key to successful project control is the fusing of cost to schedule whereby the management of one helps to manage the other. *Project Control: Integrating Cost and Schedule in Construction* explores the reasons behind and the methodologies for proper planning, monitoring, and controlling both project costs and schedule. Filling a current void the topic of project control applied to the construction industry, it is essential reading for students and professionals alike.

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### Editorial Review

#### From the Author

While project management is the parent discipline, its offspring, project control is the concentration of this text. Even a technically flawless project is soured by cost and schedule overruns and can damage relationships between parties. Therefore project control is an essential aspect of the project management process. The two most important variables; time and cost are independent, yet they are inextricably linked on all construction projects. Changes to schedule can affect the cost and vice versa. We have all heard horror stories of projects that ran 30% over budget and 6-months late in delivery. How can this possibly happen? In most cases, lack of or loss of control is the underlying factor. *Project Control: Integrating Cost and Schedule in Construction* was designed and written to address the full range of considerations in controlling construction projects of all sizes.

#### From the Back Cover

#### **Reasons and methodologies for proper planning, monitoring, and controlling construction project costs and schedule**

The key to successful construction project control is the fusing of cost to schedule, enabling the management of one to help the management of the other. This requires that a task's cost and its duration have a direct relationship, not an arbitrary assignment by the scheduler. Ensuring that relationship is correct and setting the appropriate baseline for tracking is the domain of the project control analyst.

Written by a seasoned professional in the field, *Project Control: Integrating Cost and Schedule in Construction* fills a void in the area of project control as applied in the construction industry today. It demonstrates how productivity models for an individual project are created, monitored, and controlled, and how corrective actions are implemented as deviations from the baseline occur. Important topics covered include:

- Integrating the schedule and budget
- Calculating and analyzing progress
- Analyzing and reporting variances in schedule and cost
- Recognizing trends and forecasting performance
- Acceleration and schedule compression
- Resource and risk management

*Project Control: Integrating Cost and Schedule in Construction* is an ideal coursebook for university and technical school classes in construction management and an indispensable reference for construction professionals involved in long-term infrastructure projects.

#### About the Author

**WAYNE J. DEL PICO, CPE**, is President of W. J. Del Pico, Inc., which provides construction management, litigation support services for construction-related matters, and construction education. He has more than thirty years of experience in construction project management and estimating and has been involved in projects throughout the United States. His professional experience includes private commercial

construction, public construction, retail construction, and residential land development and construction.

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